

# Lean Kaizen Business Consulting Welcomes

## New Role of Finance Team

*Become a least cost producer with  
world class Quality & Delivery*



*Key to the future Survival*

*Conformity is the jailor of freedom and enemy of growth.*

– John F. Kennedy

A Journey to World class organization.....



# New Role of Finance Team

## Role of Accountant in Traditional Company- 'Bookkeeper'



Their job is to prepare and present a true picture of the financial health of the company.

Accountant takes care-

- ☐ Maintenance of books of accounts
- ☐ Preparation of financial statements
- ☐ Budgeting and forecasting
- ☐ Working capital and cash flow management
- ☐ Bank and payroll
- ☐ Taxation
- ☐ Management advisory services
- ☐ Audit, statutory and regulatory compliances
- ☐ ERP and IT responsibility
- ☐ Finance confidentiality

**An accountant's role, as defined earlier, consists primarily of non-value adding activities because the customer does not pay for these activities, he pays only for the product**

## Role of Accountant in Lean Company- Team Member



To work in teams with operational people and identify and eliminate Non Value adding activities across company.

- Lean accounting does not minimize or eliminate the role of accountants.
- Rather, accountants play the most critical role in lean implementation.
- Lean also takes into consideration the requirements of GAAP, statutory and legal compliances that a business must comply with.

# How the Role of the Finance and Accounts Team Transforms in Lean Accounting



W

Upto 50% reduction in workload



O

Finance to take operational orientation



P

Financial processes should improve ?



B

Finance team player not a barrier

I



Finance gets involved late-wrong?



A

Finance to apportion their time?



A

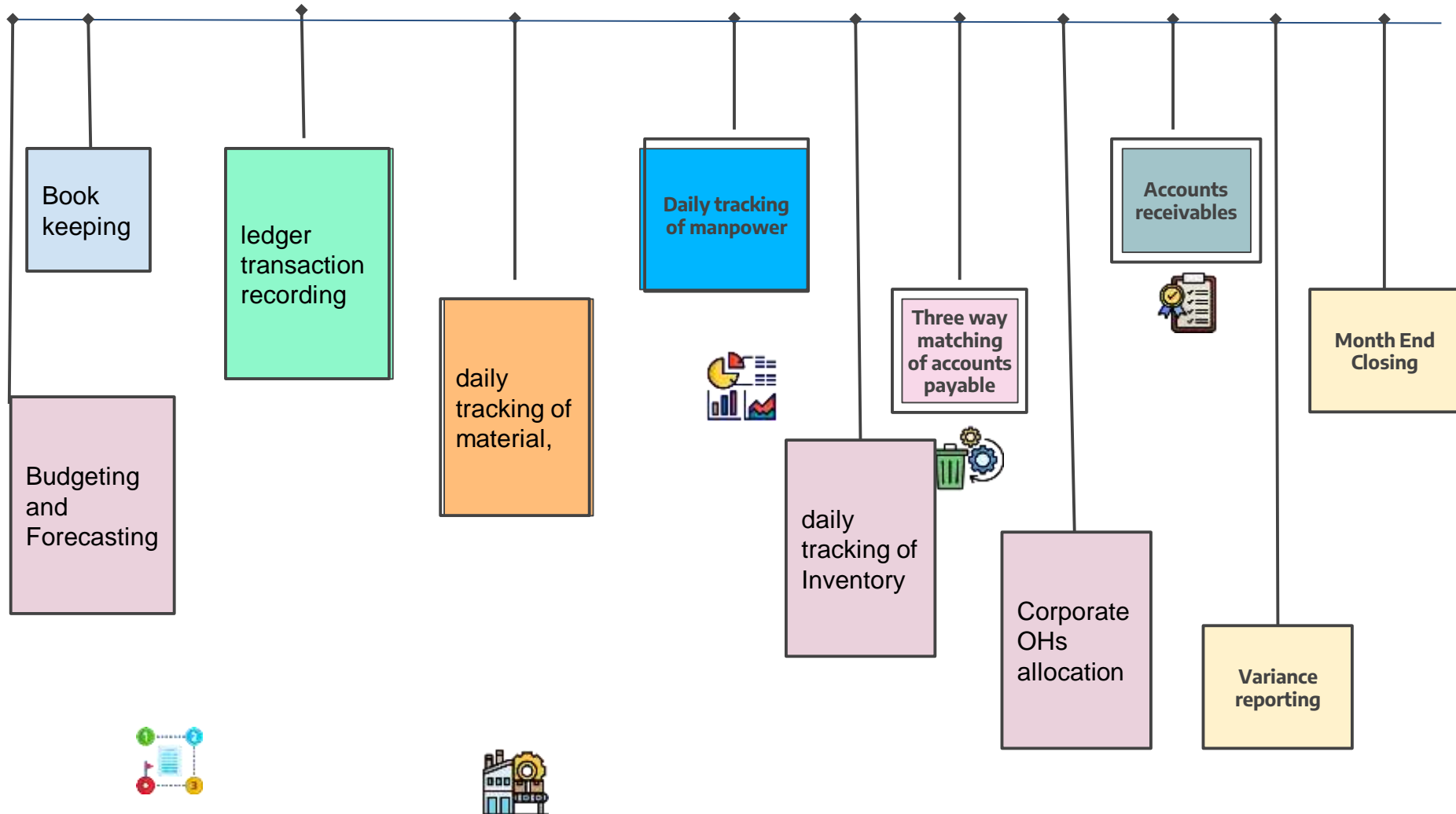
AR and AP etc should be automated



T

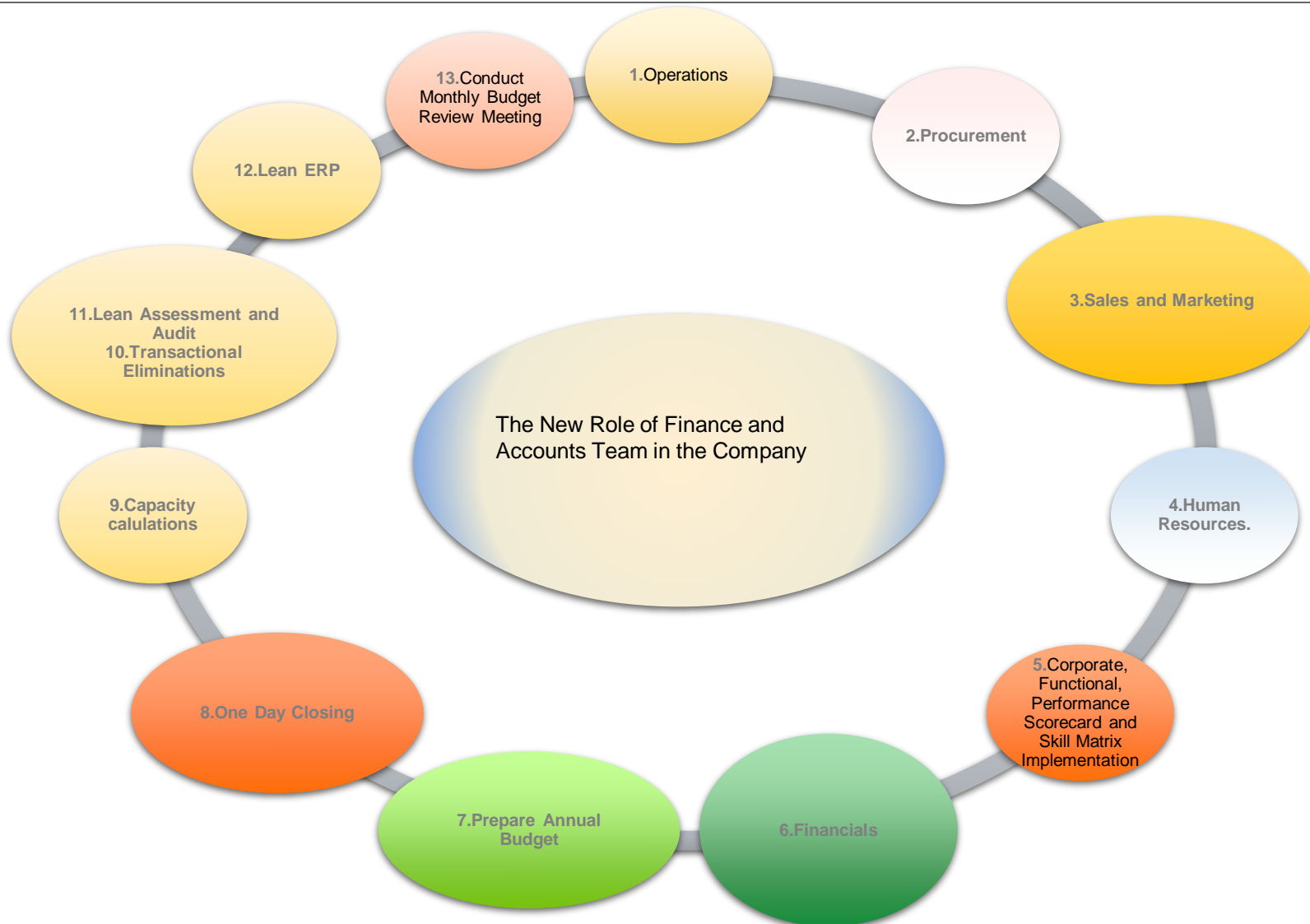
Eliminate transactions as much possible?

Most wasteful transactions have an origin in the finance function like- All these are to be minimized and automated.



# The New Role of Finance and Accounts Team in the Company

The finance function transforms into a collaborative team who continuously partners with other functions for success in the implementation of the lean production system, daily management system and lean accounting.



# One Day Closing - How It can be done?



W

Start closing everyday



O

Add up costs everyday



P

No bills pending daily basis



B

Depr/corp/payroll keep updated daily

I



Fixed cost is fixed cost.



A

sales, material costs, closing inventory for last day



A

Highlights where improvement is possible?



T

Share with functions