

# Lean Kaizen Business Consulting

## Daily Management System

*Become a least cost producer with  
world class Quality & Delivery*



*Key to the future Survival*

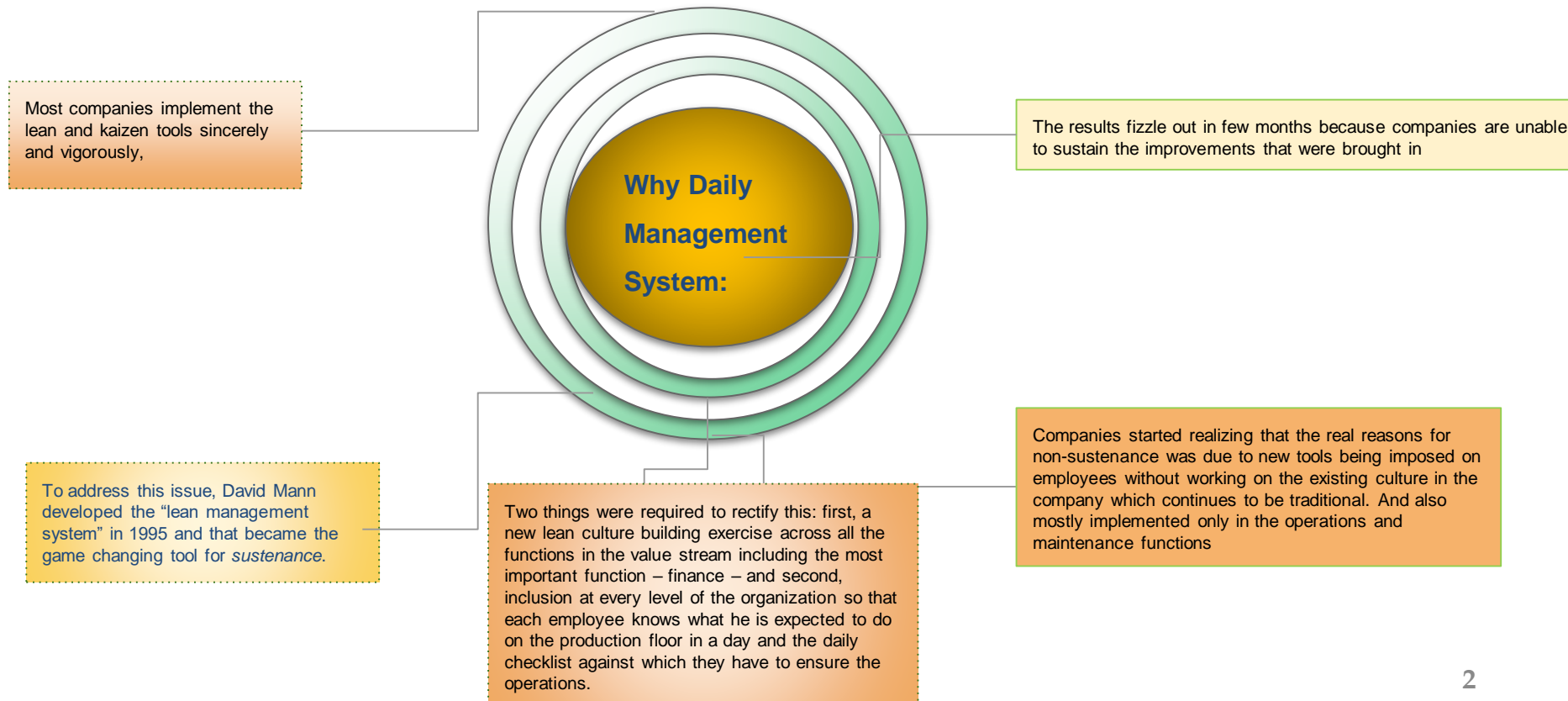
Lean thinking defines value as providing benefit to the customer; anything else is waste.

-Eric Ries

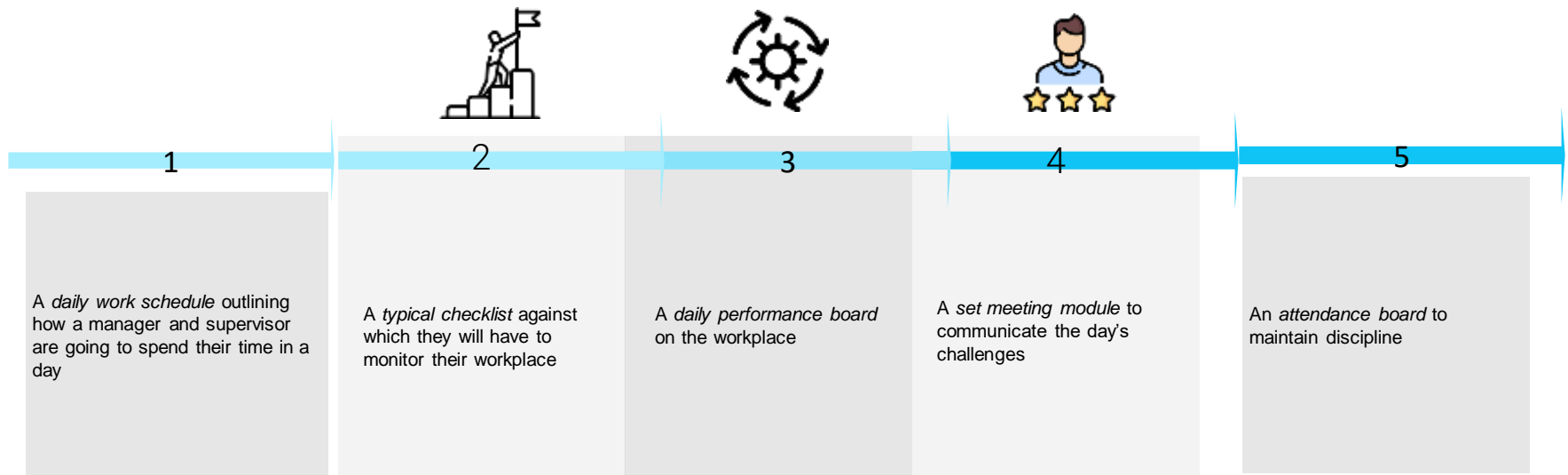
A Journey to World class organization.....



# Why Daily Management System: What needs to be done?



# Daily Management System: What tools are available to implement?



# Daily Performance Board maintained by Shift Supervisors at Workplace at an ERW tube mill in Western India

DAILY CHECK POINT <span>25/03/2010</span>				
CHECK POINT	SHIFT	STD. PRDN.	ACTUAL PRDN.	VARIANCE
PRODUCTION OUT PUT (MT/SHIFT)	A	138	142	+50
	B	125	112	-16
	C	129	128	-1
QUALITY RIGHT FIRST TIME (MT)	A	143	128	-15
	B	112	99	-13
	C	128	125	-3
DOWNTIME (MIN)	A	0	26	25
	B	0	58	
	C	0	0	
SAP COMPLIANCE (NO. OF COILS I,CR,UD & HB)	A	31	31	
	B	27	27	25 3 2010
	C	26	20	-6

# Daily performance board maintained by shift supervisors at workplace at an ERW tube mill in North India

MILL NO-4 DAILY CHECK POINT DATE-25/2/2016

CHECK POINT	SHIFT	STANDARD PRODUCTION	ACTUAL PRODUCTION	VARIANCE
PRODUCTION (M.T)	A	60	76	+16
	B	120	110.2	-9.8
No. OF NON PRIME TUBES (open OR Rejected)	A	0	48	-48
	B	0	74	-74
DOWN TIME (MIN.)	A	0	65	-65
	B	0	90	-90

26/02/2016 13:03

# Daily performance board maintained by shift supervisors at workplace at a mini steel plant in East Africa

INDUCTION FURNACE-DAILY WORK MANAGEMENT

Date:				Date:			
Sr. No	Heat Size	Heat Time	Pouring Temperature	Sr. No	Heat Size	Heat Time	Pouring Temperature
1				1			
2				2			
3				3			
4				4			
5				5			
6				6			
7				7			
8				8			
9				9			
10				10			
11				11			
12				12			
13				13			
14				14			
15				15			

NOTES:

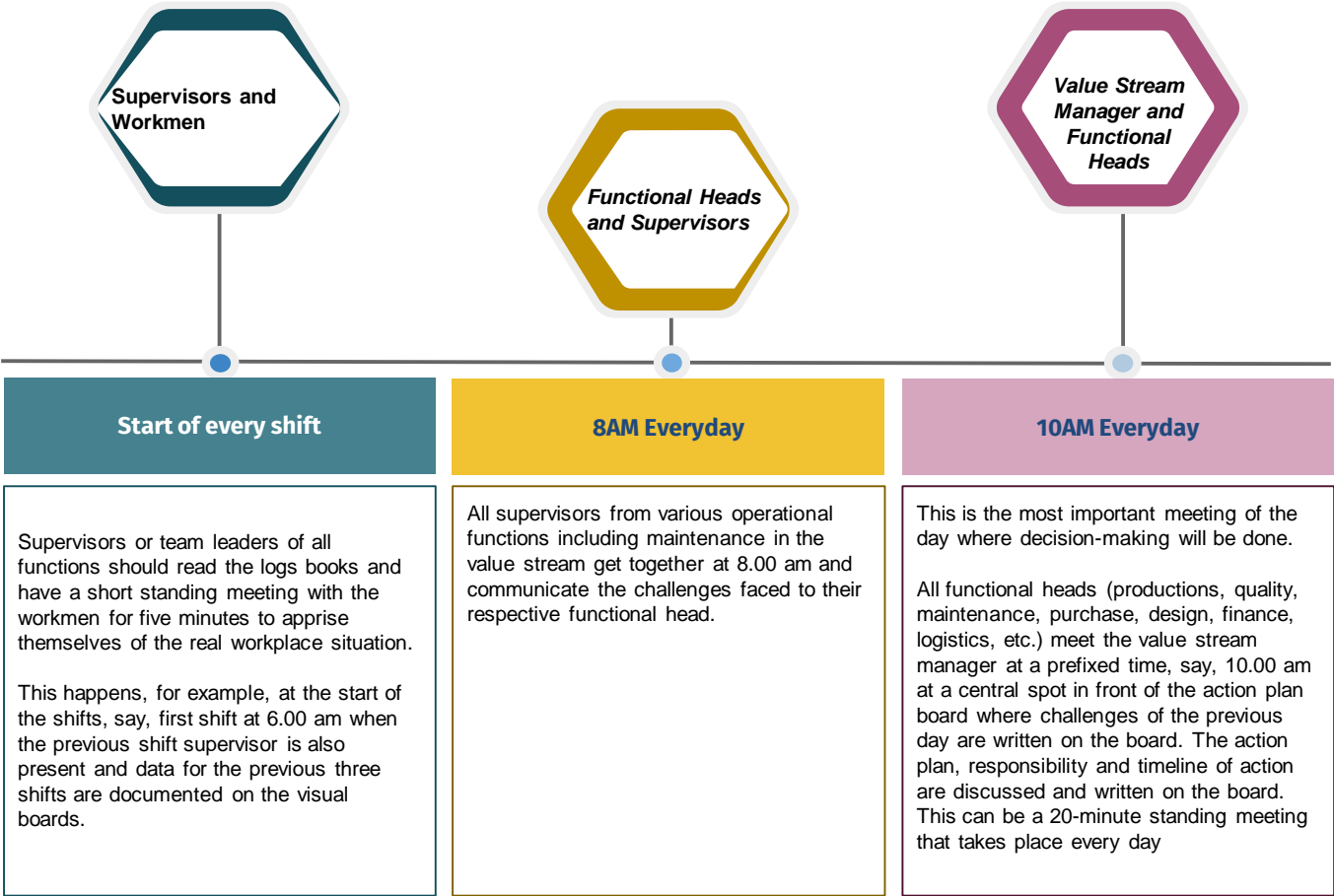
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# Daily Performance Board maintained by Shift Supervisors at workplace at a mini steel plant in East Africa

Action Plan Board for Maintenance Function.								
Sl.No	Problem description	Reason	Temporary counter measure	Who	When	Counter measure against root cause	Who	When

# Daily Meetings Module on the Plant Floor

There should be the following meetings every day on the plant floor:







Manager level meeting at a plant in capital machine building company in India



Manager level meeting at a chemical plant in East Africa

Manager level meeting at a cold rolling mill plant in East Africa



Plant floor level Obeya Corner



This can be called as a mission control or a war room also. It is at the most prominent place in the company, which is accessible to workmen, supervisors, executives, managers, senior managers and top management. This room or display area has the current status report of all continual improvement projects under execution in the company.

## An Attendance Board to Maintain Discipline

[illegible]

There is a meeting attendance board where the attendance is marked after the manager level meeting is over. It is mandatory for every functional head to attend this meeting. Figures show an attendance board on the plant floor near the daily meeting place.